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# **AGENDA**



01 SALIENT FEATURES & STRATEGIC REVIEW	→ Marthinus Stander – CEO			
02 FINANCIAL REVIEW	──• Kerry Van der Merwe – CFC			
03 OPERATIONAL REVIEW	──• Wouter De Wet – COO			
04 PROSPECTS	Marthinus Stander – CEO			

# O1 SALIENT FEATURES & STRATEGIC REVIEW

**MARTHINUS STANDER | CEO** 



## KEY HIGHLIGHTS



#### TURNAROUND MOMENTUM MAINTAINED DELIVERING A PLEASING RESULT AND IMPROVEMENT ON PREVIOUS YEAR

- Rainbow's "Brilliant Basics" turnaround strategy continues to successfully drive improved profitability
- Strategic investments in infrastructure and innovation fuel growth
- Strong market position with a diverse channel and product mix

**REVENUE** R7,9 billion **1** 8.9%

R581,1 million

**119.0%** 

R317,0 million **1** 407.1%

**EARNINGS** 

35.58 cents **1** 407.6%

**CASH GENERATED FROM OPERATING ACTIVITIES** R755,1 million

**4**9.2%

**ROIC** 

EBITDA<sup>1</sup>

12.6%

December 2023: 0.5%

**HEADLINE EARNINGS** 

R317,6 million

**1** 348.8%

**HEPS** 

**EPS** 

35.64 cents

**1** 348.8%

<sup>1</sup> Operating profit before interest, taxes, depreciation, amortisation and impairment (EBITDA)









### REFLECTIONS BY THE CEO



#### FIRST INTERIM REPORT AS AN INDEPENDENT BUSINESS

Future perfect Rainbow Chicken strategy to grow as a **sustainable**, low-cost producer of scale, and deliver attractive **through the cycle** profitability returns and growth

Green shoots but **consumers** still under pressure Commodity **prices remain high**, despite some reprieve to the comparative period

On farm "Brilliant Basics" and agricultural performance

New **breed** in place for full period under review

Sustainable volume growth

Best in class processing performance

Continued focus on cost control

**Best resolution of volume** to be defined in terms of Product,
Customer Mix and Innovation

Strategic investment in assets while still fixing the base









#### **INDUSTRY MATTERS**



Rainbow supports the initiative by the South African
Government to include new protein products to the
existing consumer basket of **products that don't attract VAT** – outcome of the South African Poultry Association
(SAPA) application is awaited

The South African poultry industry requires greater and more urgent support from the Government to access export markets, particularly the more lucrative breast fillet market, as per the Poultry Master Plan 2.0

No further development with regards to The Competition Commission's **Poultry Inquiry** 

**AGOA Renewal** – currently a strained USA and RSA relationship

South Africa's **rail system** and **water supply** remains a major impediment to lower costs and must be driven at the highest levels of government









# 02

# FINANCIAL REVIEW

**KERRY VAN DER MERWE | CFO** 



# CONDENSED CONSOLIDATED INCOME STATEMENT



#### FOR THE SIX MONTHS ENDED 29 DECEMBER 2024

	December 2024 R'000	December 2023 R'000	Movement	%	
Revenue	7 894 686	7 249 374	645 312	8.9	Revenue R7,9 billion, up 8.9%
EBITDA <sup>1</sup>	581 131	265 400	315 731	119.0	<b>↑</b> EBITDA R581,1 million, up 119.0%
EBITDA Margin	7.4%	3.7%	3.7ppts		★EBITDA Margin increased from 3.7% to 7.49
Operating Profit (EBIT) <sup>2</sup>	415 813	112 215	303 598	270.6	
Net Finance Income/(Costs)	24 335	(94 375)	118 710	125.8	Net Finance Costs R118,7 million lower
Headline Earnings	317 604	21 923	295 681	1 348.8	
Headline earnings per share (cents)	35.64	2.46	33.18	1 348.8	★HEPS 35.64 cents, up 1 348.8%
Earnings	317 010	21 035	295 975	1 407.1	
Earnings per share (cents)	35.58	2.36	33.22	1 407.6	<b>★</b> EPS 35.58 cents, up 1 407.6%

<sup>&</sup>lt;sup>2</sup> Operating profit before interest and taxes (EBIT)







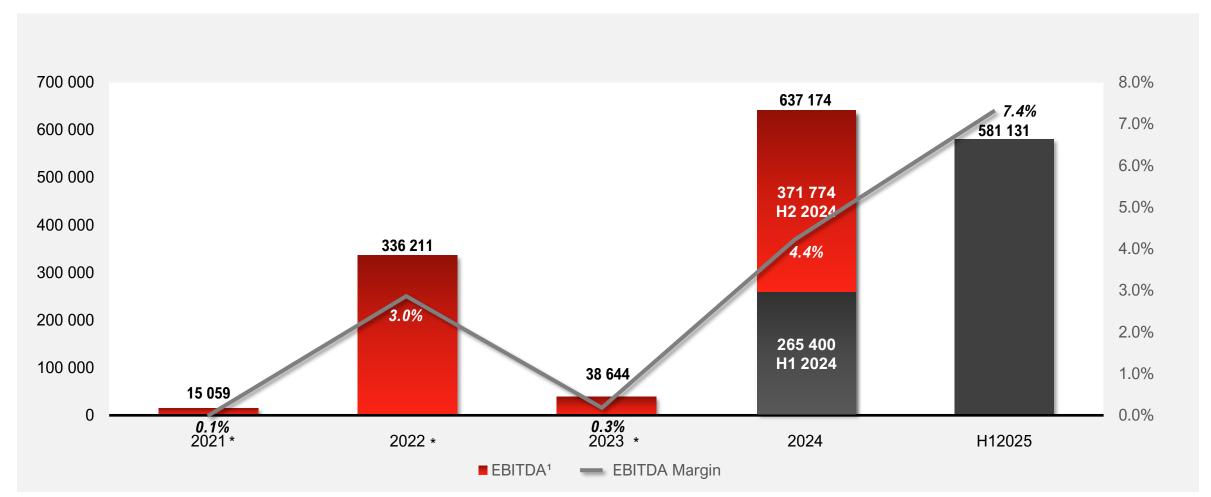


<sup>&</sup>lt;sup>1</sup> Operating profit before interest, taxes, depreciation, amortisation and impairment (EBITDA)

### RAINBOW HISTORICAL PERFORMANCE



#### EBITDA<sup>1</sup> AND EBITDA MARGIN %



<sup>&</sup>lt;sup>1</sup> Operating profit before interest, taxes, depreciation, amortisation and impairment (EBITDA)

<sup>\*</sup> As per the Rainbow Pre-listing Statement





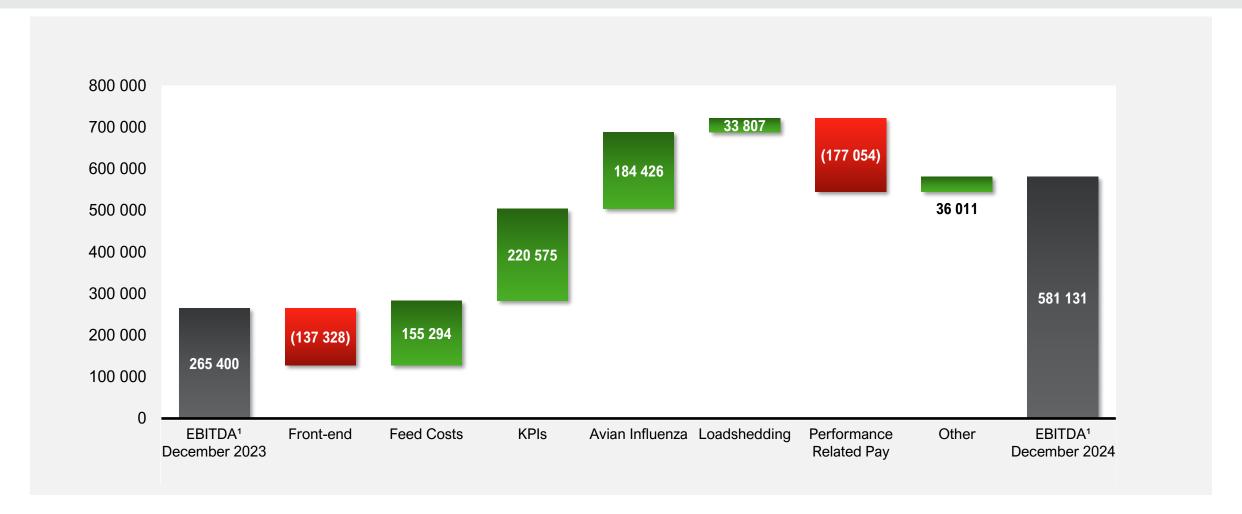




# **RESULTS SUMMARY: EBITDA (R'000)**



#### EBITDA<sup>1</sup> MOVEMENT DECEMBER 2023 TO DECEMBER 2024



<sup>&</sup>lt;sup>1</sup> Operating profit before interest, taxes, depreciation, amortisation and impairment (EBITDA)







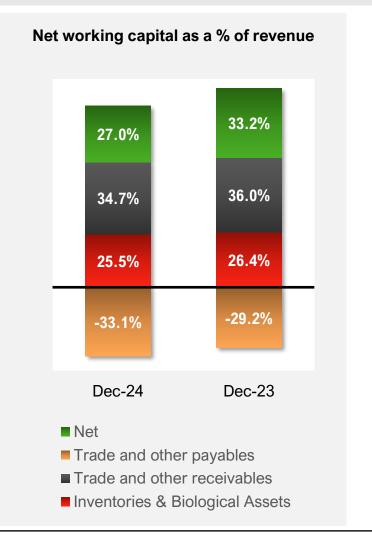


# CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION



#### **AS AT 29 DECEMBER 2024**

	December 2024 R'000	December 2023 R'000	Movement %
Non-Current Assets	2 244 894	2 116 570	6.1
Net Current Assets	1 917 574	2 211 674	(13.3)
Current Assets (excluding cash)	4 770 041	4 543 131	
Current Liabilities (excluding loans payable)	(2 852 467)	(2 331 457)	
Cash	970 838	49 901	1 845.5
Loans Payable	0	(3 163 210)	100.0
Non-Current Liabilities	(757 730)	(490 642)	54.4
Total Equity	4 375 576	724 293	504.1
Inventories	1 076 113	1 017 848	5.7
Biological assets	934 139	894 941	4.4
Trade and other receivables	2 735 900	2 612 456	4.7
Trade and other payables	(2 611 154)	(2 119 193)	23.2
Net working capital	2 134 998	2 406 052	(11.3)







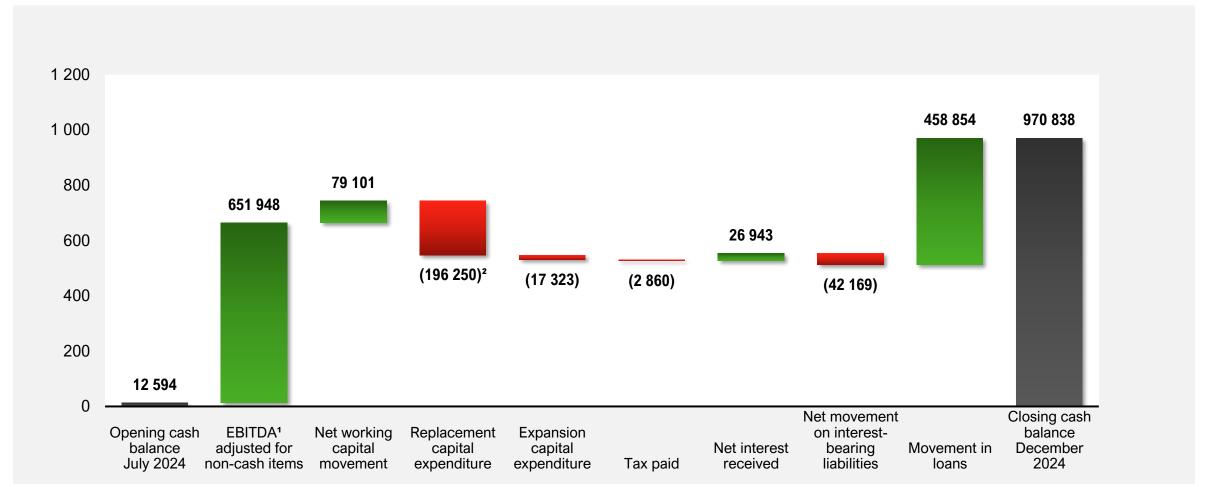




# CONDENSED CONSOLIDATED CASH FLOW STATEMENT (R'000)



#### FOR THE SIX MONTHS ENDED 29 DECEMBER 2024



<sup>&</sup>lt;sup>1</sup> Operating profit before interest, taxes, depreciation, amortisation and impairment (EBITDA)

<sup>&</sup>lt;sup>2</sup> Included within Replacement capital expenditure are proceeds on the disposal of property, plant and equipment and intangible assets









# **CAPITAL INVESTMENT**



#### FOR THE SIX MONTHS ENDED 29 DECEMBER 2024

	December 2024 R'000	December 2023 R'000	Movement %
Depreciation, amortisation and impairment	165 318	153 185	7.9
Property, plant, equipment, intangible assets and investment property	134 534	124 526	8.0
Right-of-use assets	30 784	28 659	7.4
Capital Investment	213 573	170 149	25.5
Replacement <sup>1</sup>	196 250	160 865	22.0
Expansion	17 323	9 284	86.6
Capital Commitments	242 491	204 229	18.7

<sup>&</sup>lt;sup>1</sup> Included within replacement capital expenditure are proceeds on the disposal of property, plant and equipment and intangible assets





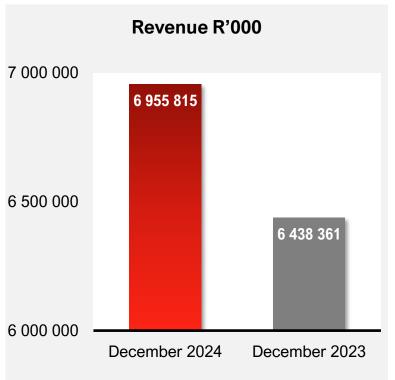


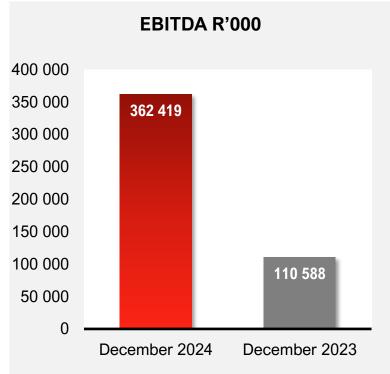


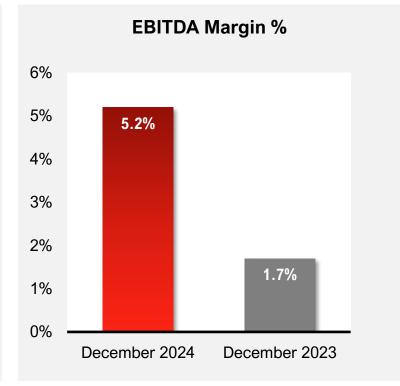
### **OPERATIONAL REVIEW**



#### **CHICKEN DIVISION**







• 8.0% 👚

• 227.7%

• 3.5 ppts 1





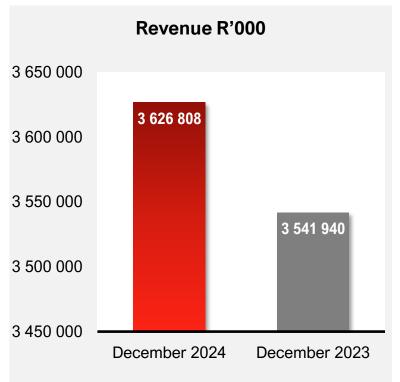


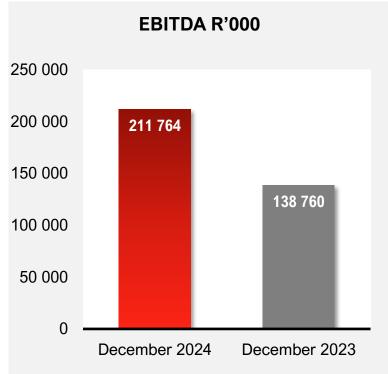


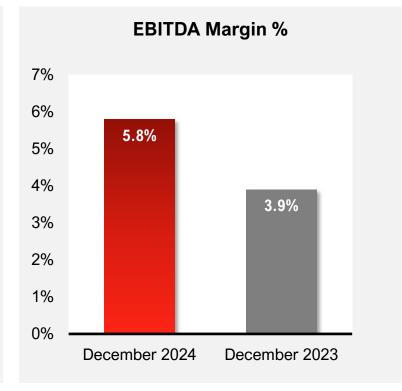
# OPERATIONAL REVIEW | CONTINUED



#### **ANIMAL FEED DIVISION**







• 2.4%

• 52.6%

• 1.9 ppts 👚





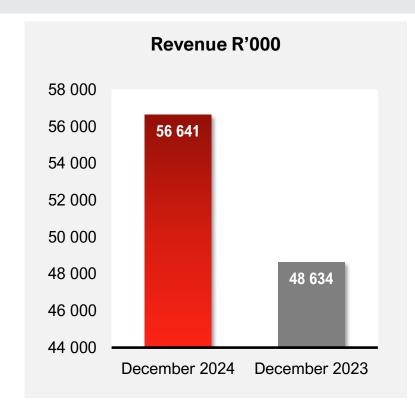


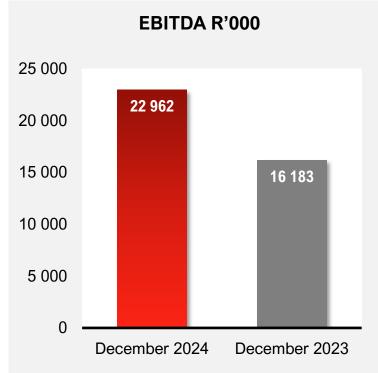


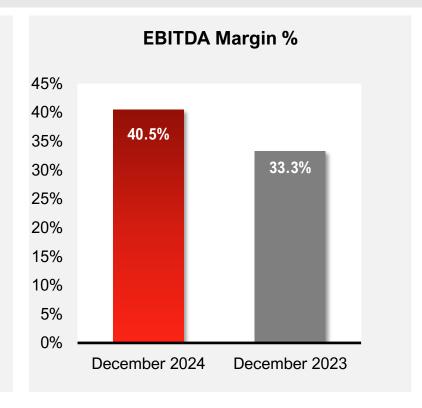
# OPERATIONAL REVIEW | CONTINUED



#### WASTE-TO-VALUE DIVISION







• 16.5% **1** 

• 41.9% 👚

• 7.2 ppts 1









### SUMMARY OF FINANCIAL PERFORMANCE



#### FOR THE SIX MONTHS ENDED 29 DECEMBER 2024

Pleasing results for the first six months of trading as a standalone business

Continued focus on liquidity, working capital and cash management

Management will prioritise investment in capital projects and infrastructure as outlined in the prelisting statement

No interim **dividend** declared given that we are in a reinvesting cycle









# 03

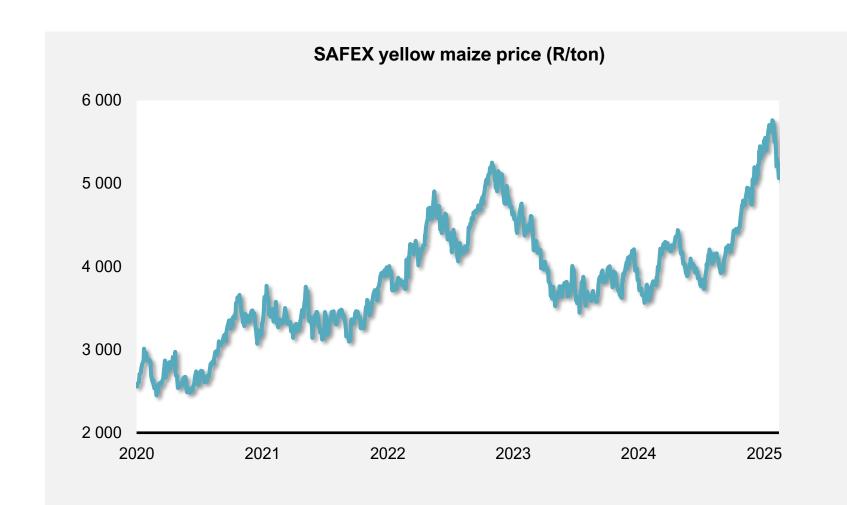
# **OPERATIONAL REVIEW**

**WOUTER DE WET | COO** 



# **MAIZE PRICES**







- Maize a key input of feed cost
- Trading at levels slightly below the record highs
- Local and international weather outlook – a key driver of price volatility



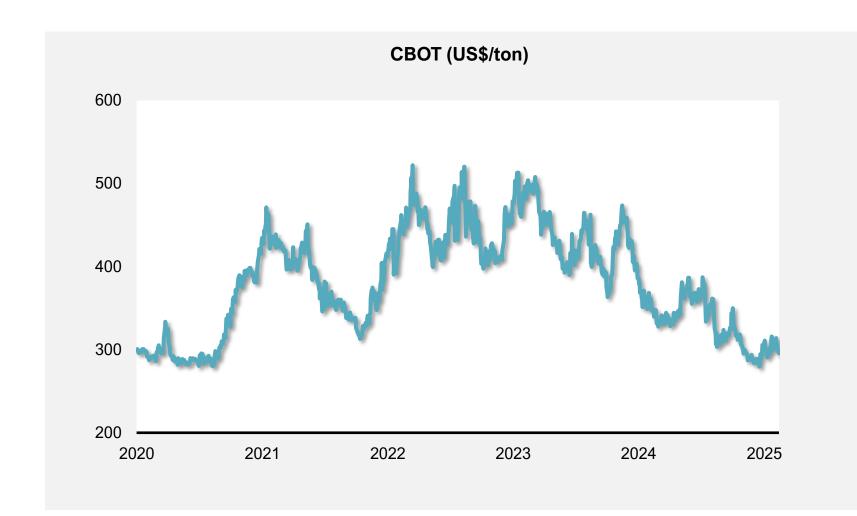






## **SOYABEAN MEAL PRICES**







- Soybean meal prices have trended lower
- Prices at historically low levels in Dollar terms but impacted by Rand/US Dollar volatility
- Local and international weather outlook remains a concern

CBOT - Chicago Board of Trade

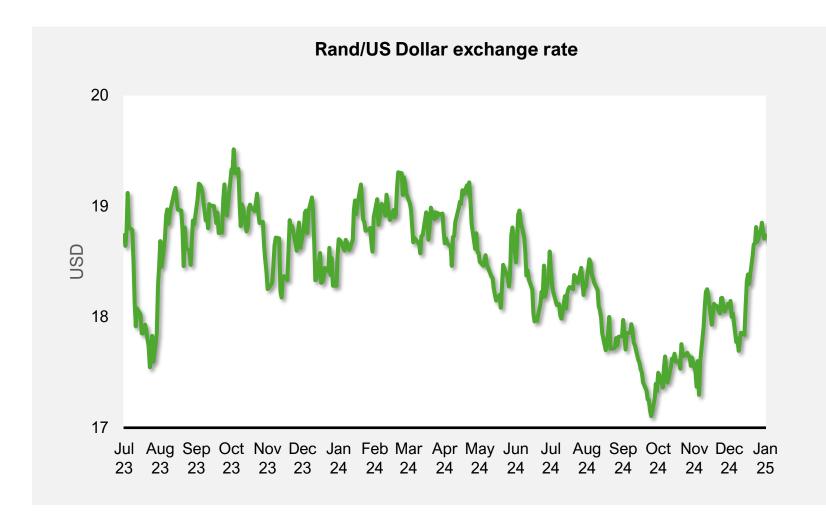














- A high of R19.20 and a low of R17.10 vs the US Dollar for the 6-month reporting period
- The exchange rate has a direct (CBOT) and an indirect (SAFEX IMPORT PARITY) impact on total feed costs

CBOT – Chicago Board of Trade – SAFEX – South African Futures Exchange





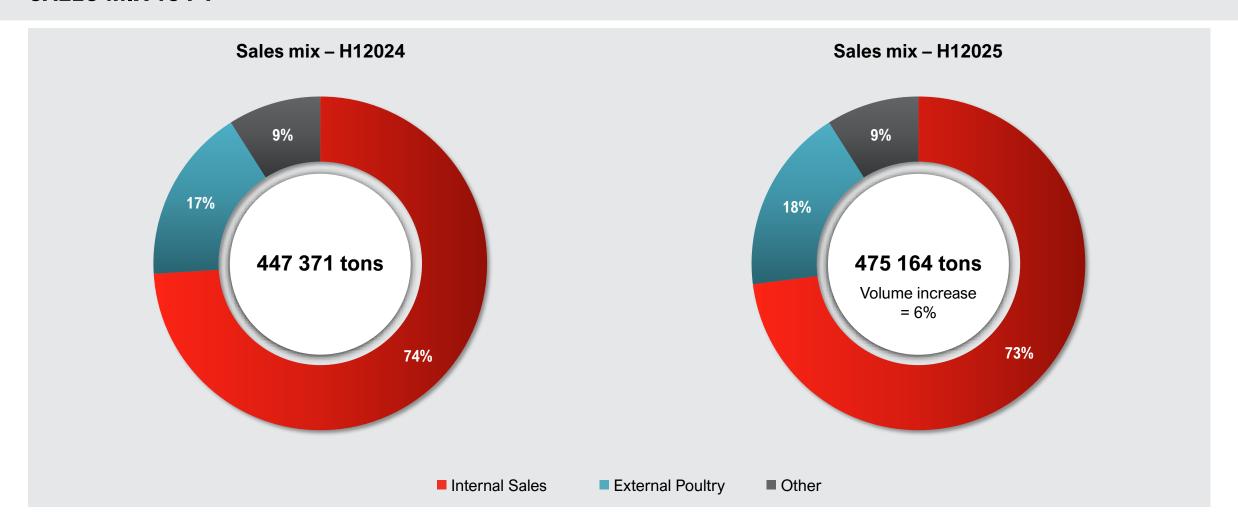




# FEED



#### **SALES MIX vs PY**







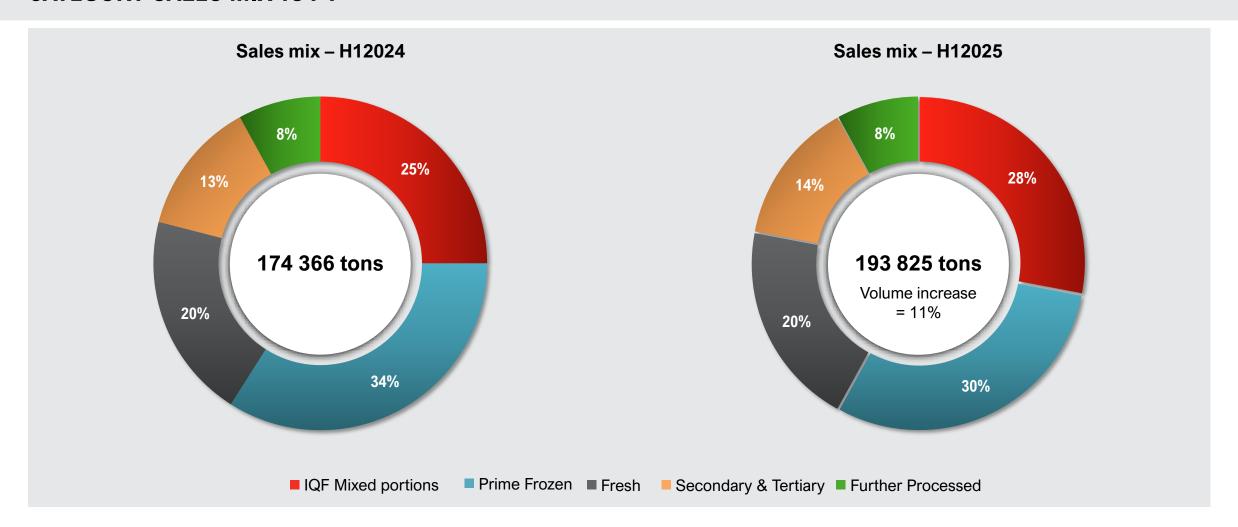




# **CHICKEN**



#### **CATEGORY SALES MIX vs PY**







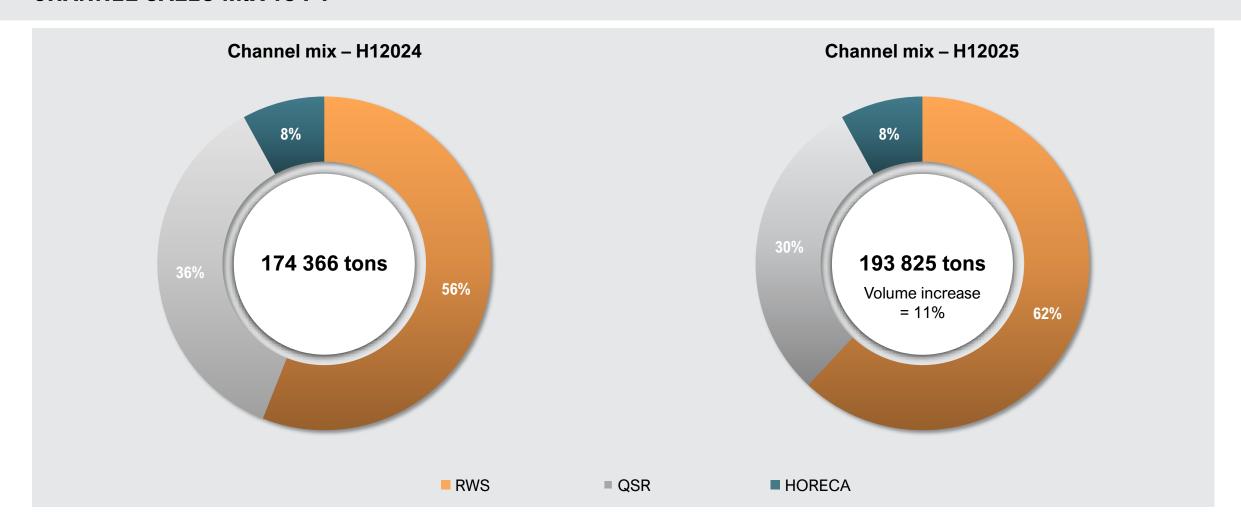




# **CHICKEN**



#### **CHANNEL SALES MIX vs PY**





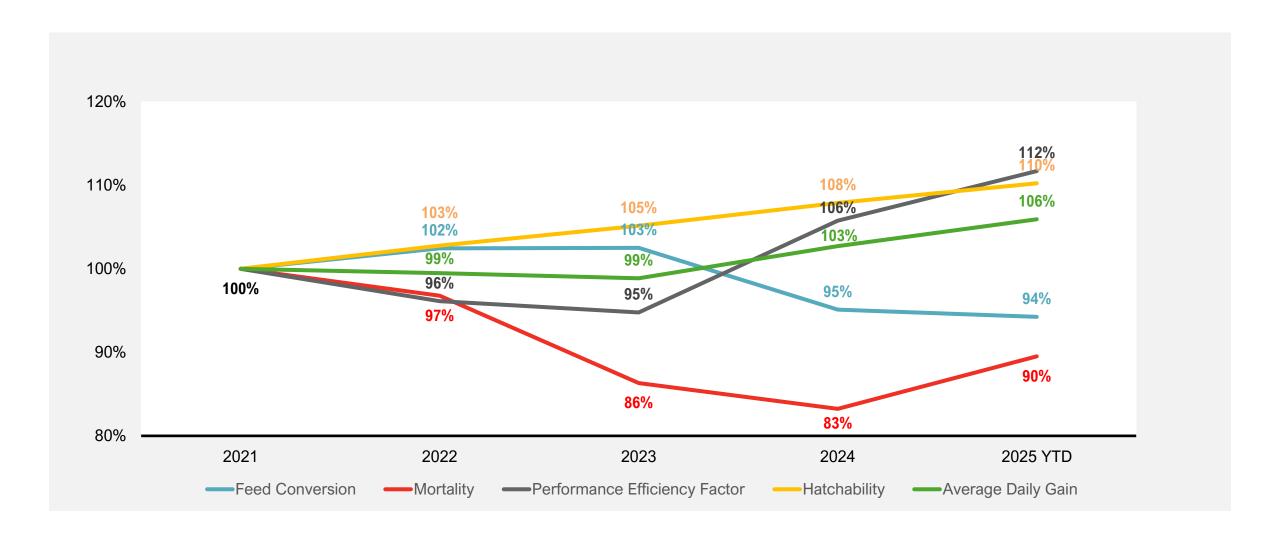






# **AGRICULTURAL KPI'S**













#### **OPERATIONAL REVIEW**



#### WASTE-TO-VALUE DIVISION

**Operational issues** at the **Rustenburg** plant are having an impact on profitability and are being closely monitored

The **Worcester** plant is operationally outperforming on the original **design specification** and therefore, key to Rainbow's **sustainability initiatives** 

The operations **convert chicken processing and farming waste into usable energy sources** – like biogas and heat – turning waste into valuable resources and *future-proofing* Rainbow's businesses against water and electricity supply interruptions and therefore key to Rainbow's sustainability initiatives.











04

# **PROSPECTS**

MARTHINUS STANDER | CEO





#### CHICKEN PEOPLE DOING CHICKEN THINGS

Rainbow's focus remains on advancing the "Brilliant Basics" strategy for the remainder of the financial year

The goal is to **deliver exceptional value** through innovative products
and a product mix that responds
to market, brand and customer
fundamentals

Reduction of costs remains a priority, especially where they can be controlled

The gradual reduction in interest rates and a level of political stability provide hope for economic growth and financial relief for consumers – these developments **bode well for sales in the second half of the year** 

Rainbow is **well positioned to meet rising consumer demand** from an
optimised mix across all channels

Rainbow remain concerned about **service delivery interruptions** with particular reference to **water supply, water quality** and **electricity** 

The **threat** of **AI** during the winter months is **real**.

Rainbow will continue to **manage** an extremely focused **biosecurity regime** 

RAINBOW IS WELL PLACED TO FULFILL ITS PURPOSE OF NOURISHING THE NATION.









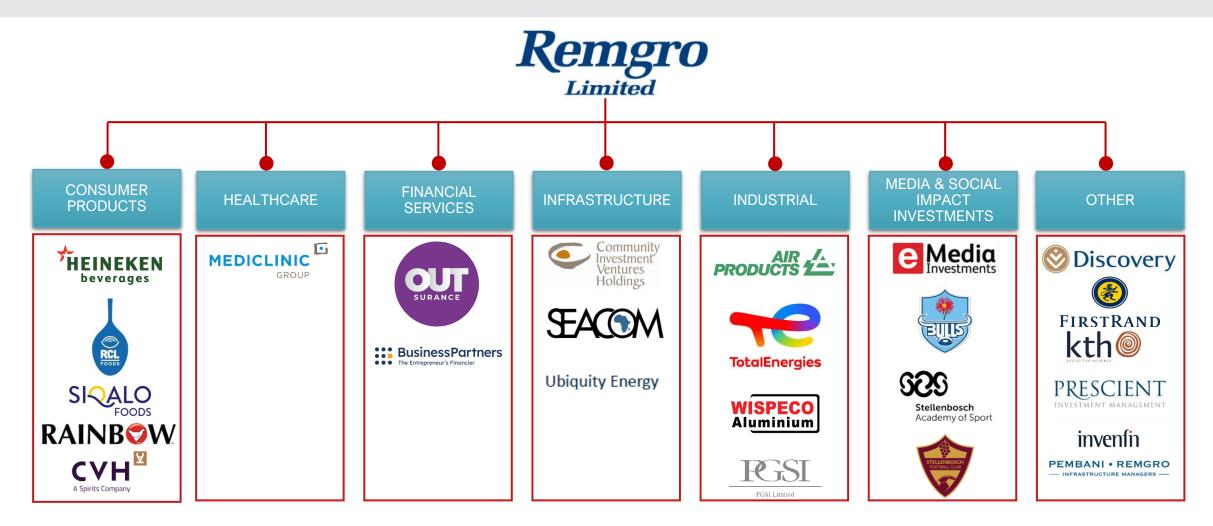


# **APPENDIX**





#### **RAINBOW IN CONTEXT**













#### RAINBOW POST UN-BUNDLING GROUP STRUCTURE

RAINBOW

Rainbow Chicken Limited, incorporated on 11 April 2024

100%

**RAINBOW Co** 

RCL Foods Consumer Proprietary Limited, acquired by Rainbow Chicken Limited on 27 May 2024

**RAINBOW Co subsidiaries** 

MATZONOX PROPRIETARY LIMITED 50%

MATZONOX FERTILISER PROPRIETARY LIMITED 50%

RAINBOW FARMS INVESTMENTS PROPRIETARY LIMITED\* 100% PROPRIETARY LIMITED\*

FARMER BROWN PROPRIETARY LIMITED\* 100%

RAINBOW CHICKEN FOODS PROPRIETARY LIMITED\*









#### RAINB W.

**MPUMALANGA** 

KWA ZULU-NATAL

**LIMPOPO** 

**GAUTENG** 

#### ONE OF SOUTH AFRICA'S LARGEST PROCESSORS AND MARKETERS OF CHICKEN



9 000

PERMANENT AND TEMPORARY EMPLOYEES



174

**FARMS** 



1 288

HOUSES



8

**HATCHERIES** 



3

PRIMARY PROCESSING PLANTS



2

PROCESSING PLANTS FOR ADDED-VALUE PRODUCTS



6

ANIMAL FEED MILLS



RAINB

W.







**NORTHERN CAPE** 

EASTERN CAPE

FREE STATE

**NORTH WEST** 

Additionally, Rainbow holds a 50% stake in the subsidiary, Matzonox, that runs two Waste-to-Value plants



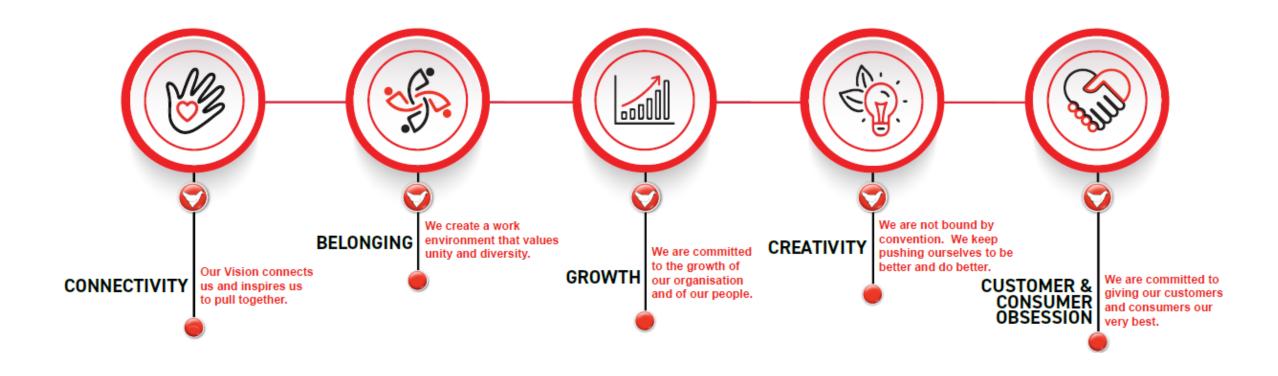








#### **RAINBOW VALUES**













#### **ANIMAL FEED BRANDS**







































#### **CHICKEN BRANDS**







RAINBOW



















































#### CHICKEN CHANNELS IN WHICH WE OPERATE

RETAIL





QSR/FSR



HORECA



**FORECOURTS** 



**EXPORTS** 



IND REPROCESSORS









